MARGARET THATCHER

THE PRIME MINISTER THAT MATTERED

WEEK ONE: ABOVE THE SHOP

VERY HUMBLE BEGINNINGS

GRANTHAM, ENGLAND

THE MIDLANDS

- 112 MILES NORTH OF LONDON
- THE CENTRE OF
 ENGLAND
- THE INDUSTRIAL
 HEARTLAND
- UK POLL: "OUR MOST BORING TOWN"

MAP SHOWING GRANTHAM



A LOWER MIDDLE CLASS LIFE

WORK-SCHOOL-CHURCH

- ROBERT'S GROCERY STORE(S)
- METHODIST BELIEFS
- THRIFT
- HARD WORK
- CHARITY

PHOTO OF THE STORE



THE EARLY YEARS

THE ROBERTS FAMILY

- MARGARET IS BORN 13
 OCTOBER 1925
- FATHER IS A LAY PREACHER
- MOTHER IS
 WITHDRAWN
- OLDER SISTER LACKS
 MARGARET'S DRIVE

LITTLE TIME FOR IDLE PURSUITS

- THE SHOP IS OPEN SIX DAYS A WEEK
- SUNDAY IS DEVOTED TO CHURCH
- NO INDOOR TOILETS
- NO CAR
- SKIMPING AND SAVING

HER FATHER'S PHILOSOPHIES:

- "IT IS EASY TO BE A STARTER, BUT ARE YOU A STICKER TOO?"
- IT'S EASY ENOUGH TO BEGIN A JOB, IT'S HARDER TO SEE IT THROUGH!"
- SOURCE: Thatcher, Margaret. <u>Margaret Thatcher The</u> <u>Downing Street Years (MTTDSY)</u>. Harper/Collins. NY. 1993. p. 17.

BRITAIN OF HER YOUTH

RECOVERING FROM WORLD WAR 1

- UNEMPLOYED VETERANS
- HUGE WAR COSTS
- MONARCHY IN
 TRANSITION
- A WORLD OF RAPID CHANGES

KING GEORGE V REIGNS: 06 MAY 1910 TO 20 JUNE 1936



EMERGING CHALLENGES

UPSETTING THE OLD ORDER

- SOCIALISM
- COMMUNISM
- FASCISM
- IRISH REPUBLICANISM
- AMERICAN INFLUENCE
 IS INCREASING

THESE WOULD IMPACT MARGARET'S FUTURE



YOUNG MARGARET ROBERTS

THE SCHOOLGIRL

SHE OUTGROWS GRANTHAM

- WONDERS WHAT ELSE IS OUT THERE
- WORRY OVER APPEARANCE
- DESCRIBED AS IRRITATING
- NOT WIDELY POPULAR

- WORLD WAR II OPENS UP OPPORTUNITIES
- MAJOR U.S. MILITARY
 PRESENCE NEARBY
- A LIFE BEYOND THE FAMILIAR ROUTINES

THE GAME CHANGER:

OXFORD UNIVERSITY SCHOLARSHIP

OXFORD UNIVERSITY



SOMERVILLE COLLEGE STUDENT

THE FIRST FAMILY UNIVERISTY STUDENT

- INTELLECTUAL
 CURIOSITY
- SNUBBED BY LIBERALS
- PINCHING PENNIES
- FACTS MATTER IN
 CHEMISTRY AND
 LATER LIFE
- PROUDER OF DEGREE
 THAN BEING PM!

THE CHEMISTRY STUDENT IN THE LAB



THE OXFORD EXPERIENCE

LIBERAL OXFORD

RESPECTS KNOWLEDGE

- MARGARET IS OUT OF SYNC
- POORER THAN MOST STUDENTS
- NOT POPULAR
- A GRINDER
- FORTHRIGHT VIEWS

- GRAVITATING
 TOWARDS OLDER MEN
- SELF-IMPROVEMENT
- VALUES SUBSTANCE
- RESPECTS KNOWLEDGE

OXFORD LIBERALS:

"CONSERVATIVISM IS A MENTAL DEFECT"

ASSESSMENT OF MARGARET

• From The President of Somerville College:

 "She always stood out...Somerville had always been a radical establishment and there weren't many Conservatives about then...she was set as steel as a Conservative...we used to entertain a great deal at weekends, but she didn't get invited. She had nothing to contribute, you see."

 Source: Wapshot, Nicholas; Brock, George. <u>Thatcher</u>. McDonald. 1983. p.46.

MEN CENTRAL TO HER LIFE

ROBERT HENDERSON - THE MAN SHE LOVED

- TWENTY FOUR YEARS
 HER SENIOR
- A PRACTICING DOCTOR
- HE NEVER COURTED HER
- REMAINED IN CONTACT
 LATER IN LIFE

DENIS THATCHER – THE MAN SHE MARRIED

- WORLD WAR II OFFICER
- MARRIED 1942-1948
- OLDER THAN SHE
- ADMIRES HER
 "POWERFUL MIND AND
 CHARACTER"

THEY MARRY: 13 DEC 1951



WHAT DOES DENIS BRING?

- RESPECTIBILITY
- MONEY
- BUSINESS EXPERIENCE
- A FAITHFUL LIFE PARTNER
- REALISTIC VIEWS OF THE WORLD
- HE ACCEPTS HER POLITICAL AMBITIONS!

GRAVITATING TO THE LAW

- PASSING BAR FINALS O1 DEC 1953
- CALLED TO THE BAR FOLLOWING YEAR
- A PUPIL AT LINCOLN'S INN
- "DILIGENT, QUICK ON THE UPTAKE, A FEELING FOR THE LAW"
- ACCURATE AND METICULOUS IN HER LAW WORK
- "THE LAW DISTINGUISHES FREE FROM UNFREE SOCIETIES"

LAW TRAINING

LEARNING HOW TO THINK

- DEVELOPING A
 SECOND SKILLS SET
- THINKING LIKE A
 BARRISTER
- DETAILS AND
 NUANCES MATTER

BASIS OF FUTURE BELIEFS

- RULE OF LAW IS
 FOUNDATION OF
 POLITICS
- COLLECTIVISM
 THREATENS FREEDOM
- A FREE SOCIETY MADE BRITAIN GREAT

MARGARET'S FOUNDATIONS

- "As a Methodist in Grantham, I learned the laws of God. When I read chemistry at Oxford, I learnt the laws of science, which derive from the laws of God; and when I studied for the Bar, I learnt the laws of man."
- Source: Moore, Charles. <u>Margaret Thatcher The</u> <u>Authorized Biography – From Grantham to the Falklands</u>. (MTTAB). Alfred A. Knopf. N.Y. 2013. p. 49.

THE TWINS ARE BORN – 14 AUG 1953

MARGARET IS NOT A DEVOTED MOTHER

- WORK TAKES
 PRECEDENCE
- CHILDREN WILL
 ATTEND BOARDING
 SCHOOL
- CONSUMED BY
 POLITICS
- UNUSUAL FOR POST-WAR BRITAIN

MARK AND CAROL WITH "MUM"



STANDING FOR ELECTIONS

A FRESH NEW FACE ON THE SCENE

LOSING THEN WINNING BY 1959

EXCELLENT ORATORY SKILLS

OPPOSING THE UTOPIAN STATE

- DEVELOPED WITH
 MUCH PRACTICE
- APPEALING TO THE MIDDLE CLASS
- CLOSE TO SMALL
 BUSINESS OWNERS
- A WOMAN WITH CORE VALUES

- LABOR PARTY KILLING
 UPWARD MOBILITY
- TAXES CONTROLS NATIONALIZATION
- THE DEPENDENCY
 CULTURE

RUNNING FOR FINCHLEY'S SEAT

MARGARET WINS 54% OF THE VOTE

- OPPOSED BY MANY WOMEN
- UPSETTING TO MEN
- FIRST OF MANY PRECEDENTS
- SHE HOLDS THE SEAT
 UNTIL 1993

FINCHLEY, ENGLAND

- CLOSE TO THE CITY
- NINE MILES FROM
 PARLIAMENT
- A RESIDENTAL SUBURB

FINCHLEY, ENGLAND

A NORTH LONDON SUBURB

- SHE IS RETURNED MANY TIMES
- LEARNS TO ADMIRE AND RESPECT ENGLAND'S JEWS
- NEITHER "POSH" NOR POOR

FINCHLEY TRAIN PLATFORM



TIMING IS EVERYTHING

BRITAIN'S RISING PROSPERITY

THATCHER CAMPAIGN POSTER

- HAROLD MACMILLAN IS
 PM IN JANUARY 1957
- TAXES CUT IN 1959
 INCLUDING BEER
- CONSERVATIVES HAVE
 107 VOTE MAJORITY –
 THE LARGEST SINCE
 WWII



HARGARET THATCHER CONSERVATIVE

NEW CHALLENGES EMERGE

THE COLD WAR IS HEATING UP

THE LONDON SCENE

- RUSSIA VS AMERICA
- NATO EMERGES AS A
 SHIELD
- THE SWINGING SIXTIES
- DRUGS, SEX, ROCK AND ROLL
- TRADITIONAL VALUES
 ARE WANING



WEEK TWO

PARLIAMENT: 1959-1979

THE BASICS

ENGLISH COMMON LAW CONSENT OF THE GOVERNED THE RIGHTS OF COMMON CITIZENS NATIONAL ELECTIONS EVERY 4-5 YEARS THE MONARCHY PROVIDES STABILITY EUROPEAN PARLIAMENT IS ANOTHER LAYER

- HOW DOES THE BRITISH GOVERNMENT FUNCTION?
- THE MAJORITY PARTY FORMS A GOVERNMENT
- COMMONS AND LORDS
 BALANCE EACH OTHER
- NO SUPREME COURT UNTIL LATE 1990'S
- LOCAL AUTHORITIES
 RETAIN SOME POWERS

STRUCTURE AND TRADITION

CENTURIES OF CUSTOM

UPSETTING THE SYSTEM

- FEW ELECTED WOMEN
- HIDEBOUND WAYS AND MEANS
- THE ARISTOCRACY
 DOMINATES
- CLUBBY OLD-BOY NETWORK

- LOOKING FOR
 SUBSTANTIVE ROLES
- USING HER SEX TO ADVANTAGE
- SOLUTIONS VICE
 COMPROMISE
- AGAINST MANAGED
 DECLINE

BRITAIN'S HEAD OF STATE

HER ROYAL HIGHNESS THE QUEEN

NOT THE HEAD OF THE GOVERMENT

- NEUTRAL IN POLITICAL AFFAIRS
- THE FACE OF BRITAIN
- APPROVES AND SIGNS
 LAWS
- ROYAL PEROGATIVE
 POWERS



HRH'S PEROGRATIVE POWERS

DOMESTIC POWERS

FOREIGN POWERS

- TO APPOINT AND DISMISS A PM
- ROYAL ASSENT TO BILLS MAKES THEM LAW
- COMMAND THE ARMED FORCES
- GRANT HONOURS
- ISSUE AND WITHDRAW PASSPORTS

- RATIFY AND MAKE
 TREATIES
- DECLARE WAR &
 CONCLUDE PEACE
- TO RECOGNIZE STATES
- TO DEPLOY MILITARY
- CREDIT AND RECEIVE
 DIPLOMATS

THE PRIME MINISTER

- ACTS AS DAY-TO-DAY EXECUTIVE
- MANAGES AND EXECUTES PROGRAMS
- RESPONSIBLE TO PARLIAMENT
- TYPICALLY THE PARTY CHIEF
- ELECTED FOR 4-5 YEARS
- PRIME MINISTER'S QUESTIONS

THE BRITISH PARLIAMENT



MULTI-FACETED PARLIAMENT

THE HOUSE OF COMMONS

THE HOUSE OF LORDS

- 650 MEMBERS
- ELECTED ALONG WITH THE PRIME MINISTER
- CLOSEST TO THE
 VOTERS
- MEMBERS RUN WHERE THEY ARE ELECTABLE
- COUNTY OR BOROUGH
 CONSTITUENCIES

- A BODY OF ADVISORS AND EXPERTS
- 700 LIFE PEERS
 APPOINTED BY THE
 MONARCH
- 92 HEREDITARY PEERS
- 26 ARCHBISHOPS AND BISHOPS

WHO HOLDS THE POWER???

COMMONS

LORDS

- ORIGINATES MONEY
 BILLS
- DEPARTMENTAL
 RESPONSIBILITIES
- WHERE PM'S COME FROM SINCE KING EDWARD VII
- CONFIDENCE OF
 COMMONS IS KEY

- LITTLE REAL POLITICAL POWER
- INFLUENCE COMES
 FROM KNOWLEDGE
- DEBATE PUBLIC
 POLICY
- HOLD GOVERNMENT TO ACCOUNT

MARGARET'S MAIDEN SPEECH

05 FEBRUARY 1960

PASSES BY 152-39 VOTE

- SUBSTANTIVE AND
 LEGISLATIVE
- ISSUE: ADMISSION OF PRESS TO MEETINGS
- "PUBLIC SHOULD KNOW HOW THEIR MONEY IS SPENT"
- OPPOSED BY LABOUR
 AND GOVERNMENT

- WRITES NOTES TO 250 COLLEAGUES
- 27 MINUTES LONG
- THE PRESS TAKES
 NOTICE
- WEAKENED IN DEBATES
- LORDS DELETES
 POLICE

"PUBLIC BODIES (ADMISSION TO MEETINGS) BILL" OCTOBER 1960

VOTE

MARGARET

THATCHER

A PROGRAMME for ACTION

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VOTE CONSERVATIVE

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Mrs. THATCHER at Westminster





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MARGARET'S VIEWS AS MP?

NO SURPRISES HERE

- HELP UNFORTUNATES
 NOT IDLERS
- PROTECT UNMARRIED MOMS AND TOTS
- TAXES SHOULD
 BENEFIT NOT PUNISH
- REVISE TRADES UNION LAWS

1964-1970: SITTING IN OPPOSITION



HER RECORD IN "OPPOSITION"

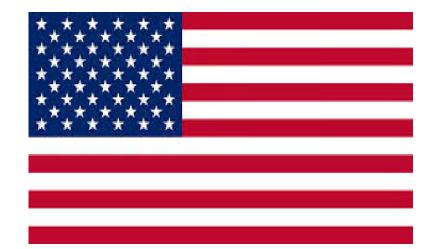
- SIX "SHADOW" GOVERNMENT POSITIONS
- DETESTS ARBITRARY STATE POWER
- SUPPORTS TAX RELIEF NOT SUBSIDIES
- CAN ABSORB ALMOST ANY AMMOUNT OF DETAIL
- SURPRISINGLY DIVERSE VIEWS ON ISSUES

1967: FIRST VISIT TO U.S.

INVITED TO AMERICA

THE LAND OF OPPORTUNITY

- IMPRESSED BY UNITED STATES
- ADMIRES YANKEE
 TECHNOLOGY
- VISITS CITIES, FACTORIES, NASA
- NOTES LOW U.S. TAXATION RATES



1970: A CABINET OFFICER IN TORY GOVERNMENT

GAINING VALUABLE EXPERIENCE

- SECSTATE FOR EDUCATION/SCIENCE
- "NO DIRECT CONTROL OF ANYTHING"
- "MILKSNATCHER"
- GAINED \$\$ FOR EDUCATION

APPOINTED UNDER PM EDWARD HEATH



1972-1979: A RISING FORCE

MP THATCHER

OPPOSING THE LABOURITES

- A FORCE FOR
 CONSERVATIVE IDEALS
- CANNOT STAND
 COMPROMISE
- "UNIONS ARE HURTING THE PEOPLE"
- FAITH IN RULE OF LAW



CHALLENGING PM HEATH

TAKING ON FELLOW CONSERVATIVES

COUNCIL HOUSES MAY BE PURCHASED GIVING OWNERS AN INDEPENDENT STAKE FREEDOM VERSUS A CONTROLLED SOCIETY PROSPERITY EMPOWERS ALL CLASSES EXPOSING COMPROMISE AS FAILURE

- WHAT DO WE STAND FOR?
- HATES "MANAGED DECLINE"
- SENSES UK MAY SOON COLLAPSE
- EDGING CLOSER TO PARTY LEADERSHIP

1975: BECOMING TORY CHIEF

RISING TO THE TOP

WHAT SHE BRINGS

- DIRECTLY CHALLENGES HEATH
- MULTIPLE PARTY VOTES
- WINS ON SECOND BALLOT
- ANOTHER FIRST FEMALE PARTY CHIEF

- REALISTIC VIEW OF
 BRITISH LIFE
- TRAINED AT THE BAR
- FORMIDABLE
 DEBATING SKILLS
- BROAD EXPERIENCE
- LOYAL CITIZEN OF
 BRITAIN

NEW DIRECTIONS FOR TORIES

DEFINING PROBLEMS CRISPLY ACTION VERSUS DO-NOTHING

- OFFER SOLUTIONS TO VOTERS
- "INSPIRE HOPE NOT FEAR"
- SHARPEN TORY FOCUS TO CAPTURE PM POST
- PUT MONEY IN **PEOPLE'S POCKETS**



1978-1979: "THE WINTER OF DISCONTENT"

NEAR ANARCHY ACROSS BRITAIN

BASIC SERVICES COLLAPSING

- STRIKES AND LABOUR STOPPAGES
- TRAINS DON'T RUN
- GARBAGE
 ACCUMULATES
- DEAD ARE UNBURIED
- COAL MINERS ARE
 AGITATING



THE PEOPLE HAVE NO MONEY

SHARP CONTRAST WITH U.S.

TO HER THE CAUSE IS OBVIOUS

- TWO-THIRDS HAVE NO PHONES
- ONLY HALF CAN AFFORD A CAR
- FAR LESS OWN THEIR HOMES
- TOO MANY ARE
 WELFARE DEPENDENT



PAIN AND MISERY FOR ALL

- HIGH INCOME TAX RATES
- SOARING INFLATION
- PENSIONERS ARE ALMOST WIPED OUT
- ECONOMY IS IN TATTERS
- UNIONS ARE IN CONTROL
- 12 MILLION WORKING DAYS ARE LOST
- A NATION IN RAPID DECLINE

1979: WINNING THE ELECTIONS

LOOK OUT MAGGIE'S COMING!

REFORMING THE ECONOMY

- NOT FOR CODDLING
 UNIONS
- SHE MUST TAME INFLATION
- WRESTLING WITH
 INTEREST RATES
- GET A GRIP ON ECONOMY

- LOOSEN FINANCIAL MARKETS
- PRIVATIZE FAILING INDUSTRIES
- TAX CONSUMPTION, NOT EARNING
- ENCOURAGE FOREIGN
 INVESTMENT

MOVING INTO NO 10

HER CABINET

THE PM'S RESIDENCE

- FROM ALL REGIONS OF BRITAIN
- DIVERSITY OF OPINION
- 22 MEMBERS TOTAL
- ANNOUNCED IN 24
 HOURS
- MP'S ROTATE AMONG
 POSITIONS



FOLLOWING THE ELECTION

- Speaking to reporters in front of No 10 Downing Street for the first time, following a summons to Buckingham Palace by HRH to form a new government:
- "Where there is discord, may we bring harmony. Where there is error, may we bring truth. Where there is doubt, may we bring faith, and where there is despair may we bring hope. (Quote attributed to St. Francis of Assisi).

• Source: Thatcher, Margaret. MTTDSY. p. 19.

A LIFE OF PRACTICALITY

A FRUGAL EXISTENCE

MEETING WITH THE QUEEN

- SMALL OFFICIAL STAFF
- DENIS AND MAGGIE DO THEIR OWN COOKING
- NO LIVE-IN DOMESTIC HELP
- ART WORKS ARE ON LOAN FROM MUSEUMS
- SHE PAYS FOR
 REDECORATING

- WEEKLY AUDIENCES
- VERY CIRCUMSPECT
- HRH SUGGESTS AND SHAPES
- FORMAL AND CORRECT
- NO STAFF PRESENT
- A MEETING OF TITANS

"MARGARET'S THE PM – OH GOD!"

ANOTHER FIRST FOR MAGGIE

- OXFORD IS
 ASTONISHED!
- IT DENIES HER AN
 HONORARY DEGREE
- CAMBRIDGE STEPS
 INTO THE BREACH
- REVULSION OF HER
 POLITICS
- SOCIALISM VERSUS
 FREE MARKETS

OXFORD DONS (UPPER CLASS TWITS)



A NATION IN DISTRESS

RACE AND LABOUR RIOTS

MAGGIE STANDS TOUGH

- UNION LEADERS
 FORMENT UNREST
- POLICE, FIRE, EMS ARE ASSAULTED
- FIRES AND LOOTING
- SHOPS DESTROYED

- RALLIES PUBLIC
 SUPPORT
- CALLS FOR LAW AND
 ORDER
- VISITS VICTIMS
- TAPS INTO
 MAINSTREAM VIEWS

NOTTING HILL IN FLAMES



CHARTING A NEW COURSE

- CUTS TO PUBLIC SPENDING
- CASH LIMITS ON PUBLIC OUTLAYS
- GETTING ABLE-BODIED OFF THE DOLE
- ENRAGING THE OPPOSITION
- REGAINING CONTROL FROM THE UNIONS

HER POLICIES ARE NOT WORKING

ECONOMY IS STILL SPUTTERING

- INTEREST RATES ARE
 RISING
- UNEMPLOYMENT IS UP
- WILL THATCHERISM EVER WORK?
- CALLS FOR ABOUT-FACE WITHIN PARTY

"THE LADY'S NOT FOR TURNING"

- NOT WILLING TO YIELD
- STUBBORN REFUSAL TO BEND
- REBELLION WITHIN HER CABINET
- THE LEFT SMELLS BLOOD IN THE WATER

WHITEHALL: THE ENEMY WITHIN



"FORMIDABLE FORCES"

CONDITIONED TO RESIST

- MINISTERIAL DEPARTMENTS (24)
- NON-MINISTERIAL
 DEPARTMENTS (25)
- TOO MANY "QUANGOS"

ENTRENCHED LIKE BADGERS



MINISTERIAL DEPARTMENTS

DIRECT POLITICAL OVERSIGHT

- EACH HEADED BY A "SECRETARY OF STATE"
- WHO IS A CABINET MEMBER
- WHO COMES FROM THE COMMONS
- WHO IS MIGRATORY
- WITH THEIR OWN VIEWS

WHITEHALL – THE SQUARE MILE



TWENTY FOUR MAJOR BODIES

- ATTORNEY GENERAL'S OFFICE
- CABINET OFFICE
- DEPT FOR BUSINESS/INNOVATION/SKILLS
- DEPT FOR COMMUNITIES/LOCAL GOVERNMENT
- DEPT FOR CULTURE/MEDIA/SPORT
- DEPT FOR EDUCATION
- DEPT FOR ENVIRONMENT/FOOD/RURAL AREAS
- DEPT FOR INTERNATIONAL DEVELOPMENT
- DEPT FOR TRANSPORT
- DEPT FOR WORK AND PENSIONS
- DEPT OF ENERGY/CLIMATE CHANGE
- DEPT OF HEALTH
- FOREIGN AND COMMONWEALTH OFFICE
- HER MAJESTY'S TREASURY
- HOME OFFICE
- MINISTRY OF DEFENSE
- MINISTRY OF JUSTICE
- NORTHERN IRELAND OFFICE
- OFFICE OF AG FOR SCOTLAND
- OFFICE OF LEADER OF HOUSE OF COMMONS
- OFFICE OF LEADER OF HOUSE OF LORDS
- SCOTLAND OFFICE
- UK EXPORT FINANCE
- WALES OFFICE

NON-MINISTERIAL DEPARTMENTS

- CHARITY COMMISSION FOR ENGLAND AND WALES
- COMMISSIONERS FOR THE REDUCTION OF THE NATIONAL DEBT
- COMPETITION AND MARKETS AUTHORITY
- CROWN PROSECUTION SERVICE
- FOOD STANDARDS AGENCY
- FORESTRY COMMISSION
- GOVERNMENT'S ACTUARY DEPARTMENT
- HER MAJESTY'S LAND REGISTRY
- HER MAJESTY'S REVENUE AND CUSTOMS
- NATIONAL CRIME AGENCY
- NATIONAL SAVINGS AND INVESTMENTS
- · OFFICE FOR STANDARDS IN EDUCATION, CHILDREN'S SERVICES AND SKILLS
- OFFICE OF FAIR TRADING
- OFFICE OF GAS AND ELECTRICITY MARKETS
- OFFICE OF QUALIFICATIONS AND EXAMINATIONS REGULATION
- · OFFICE OF RETAIL REGULATION
- ORDNANCE SURVEY
- PUBLIC WORKS LOAN BOARD
- SERIOUS FRAUD OFFICE
- SUPREME COURT OF THE UNITED KINGDOM
- THE NATIONAL ARCHIVES
- TREASURY SOLICITOR'S DEPARTMENT
- UK STATISTICS AUTHORITY
- · UK TRADE AND INVESTMENT
- · WATER SERVICES REGULATION AUTHORITY

"QUANGOS"

QUASI-AUTONOMOUS NON-GOVERNMENT AGENCIES

- OPERATE WITH
 DEVOLVED POWER
- ARM'S LENGTH
 GOVERNMENT BODIES
- FUNDED BY THE GOVERNMENT
- NOT A FORMAL PART OF STATE STRUCTURE

2009 STATISTICS

- 111,000 PERSONS
- 46.5 BILLION UK
 POUNDS WERE SPENT
- 766 ENTITIES
 SPONSORED BY
 GOVERNMENT
- UNDEMOCRATIC
- WASTEFUL

REMAKING BRITISH SOCIETY

THE MEDIA

THE IMAGE OF POWER

- SUPPORTED BY TIMES AND SUNDAY TIMES
- MANY PAPERS IN
 OPPOSITION
- BBC IS BIASED IN ITS
 ASSESSMENTS
- CAREFULLY CRAFTING
 HER APPEARANCE



IS MAGGIE FINISHED??!!

CONDITIONS ARE WORSENING

- UNEMPLOYMENT SOARING
- NATIONAL DISCONTENT
- ALLIES ARE
 DEFECTING
- TOO MANY OPPOSING FORCES

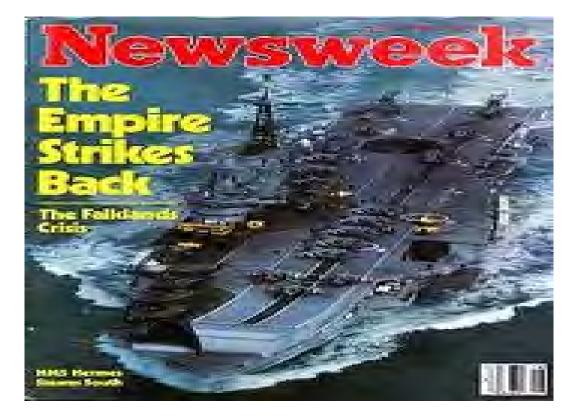
BUT DON'T WRITE HER OFF JUST YET!

- INFLATION WILL
 EVENTUALLY RECEDE
- HER PROGRAMS NEED
 TIME TO WORK
- SHE'S NOT BACKING DOWN
- NO CHANCE OF RETREATING

WEEK THREE:

BRITAIN'S CONFIDENCE GETS A BOOST

HELP IN UNEXPECTED PLACES!



1982: THE FALKLANDS WAR

FAILURE OF GLOBAL DIPLOMACY

- AT THE ENDS OF THE EARTH
- FIGHTING OVER
 REMOTE ISLANDS
- HISTORY OF TANGLED
 CLAIMS
- IMPACT WILL SAVE THATCHER

MAP OF FALKLANDS



SOUTH GEORGIA AND SOUTH SANDWICH ISLANDS



"LIKE TWO BALD MEN FIGHTING OVER A COMB"

LITTLE OF STRATEGIC VALUE IMPORTANT INCOME SOURCE

- SHEEP
- GRASS
- ROCKS
- FISH
- STAMPS
- PENGUINS



WHO OWNS THE FALKLANDS??!

- 1690: BRITISH LANDFALL
- 1770: DISPUTE WITH SPAIN
- 1883: CONTINUOUS UK PRESENCE
- 1971: AIR-SEA LINKS WITH ARGENTINA
- 1981: ARGENTINA JUNTA REACHES OUT
- 1982: ARGIES INVADE THE ISLANDS

VEDDY BRITISH



BUENOS AIRES MOTIVES

JUNTA NEEDS A DISTRACTION

- ATTEMPTING TO
 SUPPORT CLAIMS
- PRESS SPECULATES ON MILITARY ACTION
- ARGENTINA BELIEVES
 IT HAS U.S. SUPPORT
- THEIR ECONOMY IS IN
 BAD SHAPE

DISREGARDING ISLANDERS' ALLEGIANCE TO UK



"A DIVERSION FROM INEPTITUDE"

ARGENTINA'S ECONOMIC HISTORY

- A SERIES OF MISADVENTURES
- DEFLATION
- UNEMPLOYMENT
- HOARDING
- GOVERNMENT
 BUNGLING
- CONTINUES TODAY

PHOTO OF UNREST



BRITISH RESPONSE!

- OBTAIN SUPPORT OF YANKS, EUROPE, UN
- WE'RE DEFENDING UK TERRITORY
- SOVREIGNTY IS NOT NEGOTIABLE
- REMINDING WORLD WE'LL RESIST AGGRESSION
- THE ISLANDERS ARE NOT LOYAL TO ARGENTINA
- LEAVE OR WE'LL TAKE EM' BACK!

WAR IN THE SOUTH ATLANTIC

NEITHER FORSEEN OR PREVENTABLE

THIS WAR IS DIFFERENT

- ANTARCTIC SURVEY
 SHIP GIVES WARNING
- UK FOREIGN OFFICE MISJUDGED JUNTA
- THATCHER IS DETERMINED TO OUST ARGENTINA
- A TEST OF WILLS

- LOGISTICS DIFFICULT
 AT BEST
- BRITAIN EMPTIES THE
 BARN
- FIRST WAR AT SEA
 SINCE WORLD WAR II
- U.S. SUPPORT ESSENTIAL TO VICTORY

BUT, U.S. POLICY IS DIVIDED

THE PENTAGON PROVIDES BROAD ASSISTANCE

- INTELLIGENCE
 ACTIVITIES ARE
 INTEGRATED
- OFFERS ASSISTANCE
 WITHOUT CONDITIONS
- INCLUDING
 SATELLITES AND A
 CARRIER
- NAVY SECRETARY
 CAMBRIDGE GRAD

CAP WEINBERGER BELIEVES IN BRITAIN



THE STATE DEPT DOES NOT AGREE

AL HAIG THE GREAT MEDIATOR

- ATTEMPTS TO WOO
 BOTH BRITAIN AND
 ARGENTINA
- SHUTTLE DIPLOMACY
- ANNOYS MARGARET
- DUPED BY BUENOS
 AIRES
- FAILS TO PREVENT BRITISH LANDINGS

JEANNE KIRKPATRICK, UNITED NATIONS REPRESENTATIVE



A GLOBAL CLASH OF IDEOLOGY

- NORTH VERSUS SOUTH
- EAST VERSUS WEST
- RULE OF LAW VERSUS ARMED AGRESSION
- PROXY NATIONS ASSIST
- UNITED NATIONS DEBATES DIVIDE
- THE SHADOW WARS

ON BRITAIN'S SIDE

SKILLFUL MANEUVERING

- UN RESOLUTION AR MUST WITHDRAW
- FR DISSIMILAR AIRCRAFT TRAINING
- FR- BLOCK EXOCET SALES WORLDWIDE
- EEC SUPPORT UK OBJECTIVES
- NZ FREES UP UK FRIGATE
- CHILE TIES UP ARGENTINE TROOPS

OUTFLANKING ARGENTINA ON THE WORLD STAGE



DON'T CRY FOR ME ARGENTINA

BUENOS AIRES HAS FRIENDS TOO

PERU – SENDS AIRCRAFT, PILOTS, MISSILES LIBYA – SA-7 MANPADS MISSILES, MINES, MACHINE GUNS, MORTARS NON-ALIGNED MOVEMENT SUPPORT GUATEMALA – OFFERS PARATROOPS SPAIN – DIPLOMATIC SUPPORT

PERUVIAN C-130 HERCULES AIRCRAFT



UN RESOLUTION 502

ADOPTED 3 APRIL 1982

SECURITY COUNCIL VOTING

- UK DIPLOMATIC TRIUMPH
- CESSATION OF
 HOSTILITIES
- COMPLETE ARGENTINE
 WITHDRAWAL
- SEEK DIPLOMATIC
 SOLUTIONS

- TEN YES MEMBER
 VOTES
- ONE VOTE AGAINST
- FOUR ABSTENTIONS
- FINAL TALLY CONFIRMS LONDON'S POSITION
- A SLAP AT BUENOS AIRES

THE EARLY STAGES: MAR & APR

- 17 MAR 82 Argentine Marines ashore on S. Georgia
- 01 APR 82 Buenos Aires lands in Falklands
- 02 APR 82 Further AR landings on South Georgia
- 03 APR 82 House of Commons endorses UK response;
 UN RES 502 calls for AR withdrawal
- 12 APR 82 UK imposes Economic Exclusion Zone
- 30 APR 82 UK imposes Total Exclusion Zone; Ronald Reagan voices support for UK

THE ROYAL NAVY SAILS TO WAR

MARGARET IS ABLY ASSISTED

MILITARY CHIEFS ARE WAR II VETERANS FORCES ARE TOP-NOTCH SKILLFUL DIPLOMACY EUROPE LINES UP BEHIND HER (MOSTLY) SKILLFULLY WORKING THE UNITED NATIONS

TASK FORCE HEADS FOR THE SOUTH ATLANTIC



WARTIME THATCHER INTERVIEW

- Interviewed on television, she was asked whether she would resign if the enterprise failed. 'Failure?' she replied. 'Do you remember what Queen Victoria once said?'
 'Failure the possibilities do not exist!',
- SOURCE: MTTAB, p. 677. <u>ITN News Interview</u>, 05 April 1982.

DEPARTING 04 APRIL-12 MAY 1982

127 SHIPS IN ALL

NOTABLE SHIPS

- 43 ROYAL NAVY
- 22 FLEET AUXILIARIES
- 62 MERCHANT SHIPS

- SSN HMS CONQUEROR
- CV HMS INVINCIBLE
- CV HMS HERMES
- RMS QUEEN
 ELIZABETH
- SS CANBERRA

8,000 MILE VOYAGE AT SEA!



HITCHING A RIDE

A MIX OF CAPABILITIES

• SPECIAL FORCES (SAS)

- 5th INFANTRY BRIGADE
- SUPPORT UNITS
- 2nd/3rd PARAS
- MARINES OF 42
 COMMANDO
- SPECIAL BOAT SERVICE (SBS)

GOING TO WAR



A VERY <u>WEIRD</u> MOMENT!

ARGENTINE OPERATION "ALGECIRAS"

- CONCEIVED BY JUNTA
- LIMPET MINES
 POUCHED TO SPAIN
- SCUBA DIVERS WILL MINE RN SHIPS
- RENTAL CAR AGENCY
 TURNS THEM IN
- OPERATIVES RETURN
 TO ARGENTINA

THE TARGET? GIBRALTAR ANCHORAGES



THE WAR: MAY & JUNE

- 01 MAY: RAF VULCAN RAIDS COMMENCE
- 02 MAY: ROYAL NAVY SINKS GENERAL BELGRANO
- 04 MAY: ARGENTINE EXOCETS SINK HMS
 SHEFFIELD
- 14 MAY: SAS PEBBLE ISLAND RAID
- 21-25 MAY: ARGENTINE AIRCRAFT RAIDS
- 27-28 MAY: BATTLE OF GOOSE GREEN
- 27-30 MAY: SPECIAL FORCES CLASH ON MT. KENT
- 01-07 JUNE: BLUFF COVE DEBACLE
- 11-13 JUNE: BATTLE FOR STANLEY
- 14 JUNE: ARGENTINA SURRENDERS

THE BELGRANO TORPEDOED!



Franky Balance Complex Ltr., 1982 Encomplex Ltr. Reven

— Antopolite 1 August

HMS SHEFFIELD IS SUNK!



14 MAY 82: SAS RAID

PEBBLE ISLAND

FLYING IN FOUL WEATHER

- 45 MEN OF D SQUADRON
- CLANDESTINE HELO
 INSERTION
- 6 KM "STROLL" TO AIRFIELD TARGET
- 11 AIRCRAFT, FUEL, AMMO DUMPS DESTROYED
- SUCCESSFUL EXFILTRATION



PEBBLE ISLAND RAID

MAP SHOWING PEBBLE ISLAND DEPICTION OF THE RAID





ROYAL AIR FORCE CONTRIBUTES

LONG RANGE VULCAN BOMBERS

42 HARRIER JUMP JETS





ASCENSION ISLAND STAGING



ROYAL NAVY COVERS LANDINGS

NAVAL GUNFIRE ESSENTIAL

- MOBILE ARTILLERY
 FOR GROUND FORCES
- A FEW CIVILIAN CASUALTIES
- PROVIDES LEVERAGE
 TO WIN
- ARGENTINES LACK
 COMPARABLE POWER

HMS EXETER TYPE 42 DESTROYER



A SLUGFEST ON LAND, SEA, AIR

RN SHIPS DAMAGED OR LOST

HMS ARGONAUT

- HMS BRILLIANT
- HMS ARDENT
- HMS COVENTRY
- HMS SHEFFIELD
- HMS GLAMORGA
- SS ATLANTIC
 CONVEYOR

BRITS PREVAIL

- SINK ARGIE CRUISER
 BELGRANO
- SINK SUBMARINE SANTE FE
- SAVAGE GROUND
 FIGHTING FOR DAYS
- ARGIES SURRENDER
 15 JUN 82

MARCHING TO VICTORY

BUENOS AIRES IS DEFEATED

A GRITTY TRIUMPH OF WILL

- 648 AR CASUALTIES
- BUT DOES NOT
 ABANDON CLAIMS
- GOVERNMENT FALLS
 FROM POWER
- THE SUBJECT REMAINS SENSITIVE TODAY



ANXIOUS MOMENTS FOR MAGGIE

ANGUISH OVER CASUALTIES

- 252 MILITARY AND
 CIVILIANS KILLED
- 777 ARE WOUNDED
- SHE WORRIES ABOUT THE TRUE COSTS OF WAR
- OUTRAGE AT BBC BROADCAST LEAKS!

THE PRIME MINISTER VISITS WAR GRAVES



WHY FIGHT AT ALL???!!

BECAUSE IT MATTERS

- SYMBOLICALLY
 RESISTING ARMED
 AGGRESSION
- SENDS A WORLD-WIDE MESSAGE
- SHOWS BRITAIN IS NO PATSY
- THE ENABLER OF ALL ELSE

THE WORLD TAKES NOTICE



MAGGIE AFTER THE WAR'S END

- Invoking Rudyard Kipling (one of her heroes, she was awarded a prize for an essay on Kipling as a secondary student), she spoke of "might, right, and majesty".
- "The Falklands proved that the unexpected happens, and this included the reappearance of a fantastic pride of country. I believe that Britain has now found a role. It is in upholding international law and teaching the nations of the world how to live".
- Source: <u>Speech given to the Mid-Bedfordshire</u> <u>Conservatives</u>, Shuttleworth Agricultural College, 30 April 1982. <u>http://www.Margaret</u> thatcher.org/document 104929.

MINEFIELDS ARE LEFT BEHIND

FULLY MAPPED BY 2011

- 20,000 MINES
- 117 MINEFIELDS
- 13 SQUARE
 KILOMETERS
- PENGUINS PROTECTED BY MINES
- THEY CAN'T TRIGGER THEM

PENGUIN OBSERVING MINEFIELD WARNING



THE CONSEQUENCES

- ARGENTINE WAR JUNTA IS DEPOSED
- FIRST FREE ELECTIONS IN A DECADE
- UK CANCELS PLANNED DEFENSE CUTS
- LONDON REARMS FALKLANDS AND S. GEORGIA
- RESTORES FULL CITIZENSHIP TO ISLANDERS
- UK-AR RESTORE FULL RELATIONS BY 1990
- UK WILL NOT DISCUSS SOVEREIGNITY

WEEK FOUR

1982-2013: TRIUMPH AND DESPAIR

TIME MAGAZINE COVER



MARGARET'S TRANSENDENCE

- HER POLITICAL FORTUNE IS REVERSED
- FIRST FEMALE WAR LEADER SINCE ELIZABETH I
- RESTORES BRITAIN'S NATIONAL PRIDE
- REVISES WORLD OPINION OF UK
- ENABLES ENGAGEMENT ON BIGGER ISSUES

EUROPE: A KEY ISSUE

BRITAIN'S SHARE OF EU BUDGET

- MARGARET WANTS
 ONE BILLION POUNDS
 REFUNDED
- CONTRIBUTIONS NOT WEIGHED AGAINST ECONOMIES
- "PATENTLY UNFAIR AND UNJUST"
- A FIVE-YEAR TUSSLE

EU HEADQUARTERS IN BELGIUM



WARY OF EUROPEAN MOTIVES

- CENTURIES OF ARMED CONFLICT WITH UK
- BRITAIN ALSO HAS STRONG U.S. LINKS
- EUROPEANS GIVING AWAY THEIR RIGHTS
- TREADING CAREFULLY ON ISSUES
- PRESERVING "BRITISHNESS"
- EUROPEAN LEADERS DISMISS HER
- SHE RETALIATES IN KIND

BRITAIN AND EUROPE?



OTHER BIG INTERNATIONAL ISSUES

"THE IRISH PROBLEM"

THE RUSSIAN BEAR

- NORTHERN IRELAND IS
 BRITISH
- REMAINDER OF ISLAND
 BELONGS TO IRELAND
- WAR BETWEEN
 CATHOLICS AND
 PROTESTANTS
- NO END IN SIGHT

- AGGRESSIVE
 WORLDWIDE
 BEHAVIOR
- AFGHANISTAN
 INVASION
- DEPLOYMENT OF
 NUCLEAR MISSILES
- ATTEMPTING GLOBAL
 DOMINANCE

1979 VISIT TO AMERICA:

JAMES EARL CARTER, JR.

THATCHER REVIEWS THE HONOR GUARD

- REALIZES MARGARET
 IS A TOUGH COOKIE
- GRATEFUL FOR IRAN HOSTAGE SUPPORT
- CARTER WHITE HOUSE
 ANTI-THATCHER
- LIMITED BY FIXATION WITH DETENTE



WORKING RONALD REAGAN

HE VISITS LONDON APRIL 1975

HOW SHE SEES RUSSIA

- THEY CLICKED FROM
 THE START
- HE WAS OUT OF
 OFFICE
- POORLY REGARDED
 BY BRITISH
 OBSERVERS
- "A LIGHTWEIGHT OF NO SUBSTANCE"
- UNLIKELY TO BE
 ELECTED PRESIDENT

- WANTS TO END
 DEMOCRACY
- UNDERMINING
 NATIONAL WILL
- USED DÉTENTE TO EXPAND NOT CONTRACT
- ARRAYED AGAINST ALL
 OUR PRINCIPALS

"THE SPECIAL RELATIONSHIP"

A MERGER OF COLD WARRIORS

- THEY SHARE SIMILAR
 BACKGROUNDS
- HARDSCRABBLE
 CHILDHOODS
- MODEST FAMILY
 RESOURCES
- DISREGARDED BY
 ELITES
- INTENSELY PATRIOTIC

RELAXING AT THE WHITE HOUSE



ACTING AS A BRIDGE

EUROPE AND AMERICA

NATO HEADQUARTERS

- MUST COME
 TOGETHER
- BRITAIN IS THE KEY
- AMERICA MUST
 UNDERSTAND NATO
- NATO MUST DRAW ON YANKEE STRENGTH
- ONE TEAM ONE FIGHT



STANDING UP TO RUSSIA

REVERSING ACCOMODATION

- NATO MUST RESIST COMMUNISM
- NO ACCOMODATION OF TYRANNY
- REALIZING BRITS NEED U.S. HELP
- EVOKING THE PAST
- **OPENING A DIALOGUE**

THATCHER AND RUSSIAN PRESIDENT GORBACHEV



REAGAN COMES TO LONDON

DURING FALKLANDS WAR

- ADDRESSES MP'S AND PEERS
- IN THE ROYAL GALLERY
- A MAJOR POLICY STATEMENT
- RATTLES RUSSIA
- STIFFENS EUROPE

THE PRESIDENT'S SPEECH TO PARLIAMENT



WHAT DOES REAGAN SAY?

- The Soviet State inspired by that "barbarous assault on the human spirit called Marxism-Leninism" was collapsing under the weight of its own contradictions.
- He called for a "crusade for freedom," an attempt to establish "the infrastructure of democracy" and to subvert Soviet tyranny just as the Soviets tried to subvert Western freedom.
- He invited people to consign Marxism-Leninism to the "ash-heap of history."

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• Source: MTTAB, Page 551.
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SHE REMINDS THE WORLD:

- "THE FIRST DUTY OF ANY GOVERNMENT IS TO SAFEGUARD ITS PEOPLE AGAINST EXTERNAL AGRESSION"
- SOURCE: MTTAB. CHAPTER 12, PAGE 330.

ORGANIZING TO DEFEND EUROPE

RUSSIAN MILITARY POWER

RUSSIAN SS-20 MISSILES

- THREATENS WESTERN
 EUROPE
- MUST BE MATCHED
- NEGOTIATE THROUGH
 STRENGTH
- BRING U.S. MILITARY MUSCLE TO THE TABLE
- THEN TALK WITH
 MOSCOW

- FORWARD DEPLOYED
- 3,400 NM RANGE
- <u>ROAD MOBILE</u>
- THREE NUCLEAR WARHEADS

RUSSIAN SS-20 MOBILE MISSILE



SHOWING NATO RESOLVE

DEFENDING EUROPE

RUSSIANS TAKE NOTICE

- 108 U.S. PERSHING MISSILES
- 464 GROUND
 LAUNCHED CRUISE
 MISSILES
- DEPLOYMENTS BEGIN IN 1984
- DESPITE MASSIVE
 PROTESTS

- BRINGS MOSCOW TO THE TABLE
- RUSSIANS REALIZE
 EUROPE WILL NOT
 FOLD
- CALCULATING MUTUAL ADVANTAGES
- PAVING THE WAY FOR ARMS CONTROLS

GUTSY NATO MOVES

PERSHING II BALLISTIC MISSILE

RAF GREENHAM COMMON PROTESTORS





THE END RESULT??

NEGOTIATIONS EXPAND

- U.S. AND NATO ARE A UNITED FRONT
- MOSCOW ALSO WANTS SECURITY
- BOTH SIDES AGREE
- ELIMINATE ALL INF WEAPONS IN EUROPE
- TREATY SIGNED IN
 1987

REAGAN AND GORBACHEV SIGN INF TREATY



IRELAND DEFIES LOGIC

MARGARET HAS NO FIXED AGENDA

- VIEWS SECURITY ISSUES AS KEY
- OVERCOMING CULTURAL DIFFERENCES
- NO YIELDING TO IRA TERROR
- STANDING TOUGH BUT EXPLORING SOLUTIONS

U.S. COMPLICATES HER WORK

- THE PROFESSIONAL
 IRISH LOBBY
- U.S. CONGRESS
- IRISH-AMERICANS
- IRA FUND-RAISING IN
 AMERICAN SALOONS
- ENABLING VIOLENCE

IRA BOMBINGS

AIREY NEAVE IN CAR PARK LORD MOUNTBATTEN'S YACHT WARRENPOINT NORTHERN IRELAND MANCHESTER PUBS BRIGHTON HOTEL TORY CONVENTION HORSE GUARDS PARADE IN LONDON

60 PERSONS KILLED 215 INJURED 7 HORSES KILLED



IRA TARGETS MAGGIE







MP among dead + Chief Whip injured, wife missing + Tebbit rescued after 4 hrs.

Cabinet survives IRA hotel blast

Inquiry into security at conference

by Appl Rooms, Collin Rooms, States Reducing, Statesh Report, and Applied Room.

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Carlo and a state of the

The Design of the Lot of the Lot

AT & Salar Av 2 24 at land

Property of the second second

And we have a subset of the su



Through a day of defiance and sorrow Sticking

"KEEP CALM AND CARRY ON"

MAGARET DOES NOT YIELD

A GUTSY APPROACH

- TORIES CONTINUE
 CONFERENCE
- WORLD LEARNS
 TERROR WILL NOT WIN
- NO POLITICAL STATUS
 FOR PRISONERS
- DEFIES PRISON
 HUNGER STRIKES

- IRELAND WANTS A SAY
 IN NORTHERN RULE
- STUBBORN HARD LINE
 PROTESTANTS
- SHE OFFERS
 SECURITY FOR BOTH
 SIDES
- N. IRELAND REMAINS DIVIDED TODAY

ANGLO-IRISH HILLSBOROUGH AGREEEMENT

15 NOVEMBER 1985

- MAJORITY CONSENT
 REQUIRED TO CHANGE
 STATUS OF N IRELAND
- DUBLIN MAY PROPOSE CHANGES TO EXISTING CONDITIONS
- CRAFTED WITHOUT
 UNIONIST SUPPORT

FAILS TO RESOLVE KEY ISSUES

- IRA NOT RESTRAINED
 BY DUBLIN
- TROOPS, POLICE, CIVILIANS STILL DIE
- WORLD TREATS IRA PRISONERS AS MARTYRS NOT CRIMINALS

MARGARET IS EASED OUT

BY HER OWN PARTY

SHE GETS THE BOOT IN 1990

- TIRED OF HER STUBBORN WAYS
- LOOKING FOR NEW APPROACHES
- SHE IS DRIVING
 TALENT AWAY
- A NEW PARTY LEADER IS REQUIRED

- REMOVED AS TORY
 CHIEF
- REMAINS IN
 PARLIAMENT UNTIL
 1992
- HRH GRANTS LIFE
 PEERAGE IN LORDS
- DENIS PASSES IN 1993

NO LONGER TORY CHIEF OR PM



TORIES GET ONE MORE CHANCE

THEY HAVE WON THREE ELECTIONS

BUT NOTHING LASTS FOREVER

- UK ECONOMY FINALLY RECOVERS
- BRITS HAVE WON
 FALKLANDS WAR
- LONDON'S REPUTATION HAS BEEN RESTORED
- U.S.-UK-EUR BOND OVER RUSSIA

- ELECTORATE IS FICKLE AND RESTLESS
- TORIES WIN WITH
 JOHN MAJOR IN 1993
- LABOUR COMES TO POWER IN 1997
- DENIS BLAIR RUNS A
 BRILLIANT CAMPAIGN

WHAT ABOUT DENIS THATCHER?

- "...all through his wife's career, he chose a self-effacing role, revealing little of himself even to friends, let alone the news media...his wife must have known from their earliest days together his value as a friend, philosopher and guide lay in deep rooted common sense...he was a sound judge of men, helped as some of us were by experience in the wartime Army, but also by his principal recreation, which was refereeing rugby matches...his ability to sum up people who crossed the political scene was one of the gifts that he brought to the marriage scene...
- SOURCE: <u>Margaret Thatcher Foundation</u>. 27 June 2003 commentary in the "Daily Telegraph" by William Deedes

THE GEOPOLITICAL LEGACY

RESTORED BRITAIN'S CONFIDENCE

RALLYING FOR THE COMMON GOOD

- GETTING PEOPLE OFF
 THE DOLE
- STANDING UP TO TRADES UNIONS
- ENDING THE TERMINAL ROT WITHIN
- MAKING AN INTERNATIONAL IMPACT



A WATERSHED ERA ENDS

FIRST FEMALE PRIME MINSTER

HER CRITICS ENDURE

- DEFENDING BRITISH
 VALUES
- REVERSED DECADES
 OF DECLINE
- HELPED BREAK
 COMMUNISM
- THE ENEMY OF SOCIALISM

- DETESTED BY UNIONS
- PRIVATIZATION MIXED
 SCORECARD
- ANATHEMA TO
 ACADEMICS
- FEARED BY CIVIL
 SERVANTS
- RESENTED WITHIN
 TORY PARTY

SHE DIES on 08 APRIL 2013



A FINAL PARADE THROUGH LONDON



HER SEND OFF

UP THE STEPS OF ST. PAUL'S CATHEDRAL

ROYAL FAMILY ATTENDS THE SERVICE





R.I.P. MAGGIE THATCHER...



AND AFTER ALL THIS

WHAT HAS SHE CHANGED?

THE WEEK.CO.UK/POLITICS. 09 APRIL 2013

- <u>THE BIG BANG</u>: Financial deregulation was successful. The City Of London became Europe's biggest financial center and challenged New York.
- <u>PRIVATISATION</u>: She sold or privatized more than 50 state-run companies, including power and water industries, raising 50 billion pounds for the Exchequer.
- <u>EDUCATION REFORM</u>: Introduced a national curriculum, set up school standards and inspections, and devolved management of school budgets to the schools.

THE WEEK.CO.UK/POLITICS (CONT)

- <u>ENDING THE COLD WAR</u>: Working with Ronald Reagan, and Mikhail Gorbachev, she "helped bring change and tear down the Iron Curtain," according to Gorbachev.
- <u>RIGHT TO BUY SCHEME</u>: More than 1.25 million Britons signed up to buy their council flats, adding 18 billion pounds to the government coffers, but also depleting the stock of social housing.
- <u>PUSHING LABOUR PARTY TO THE RIGHT</u>: Margaret self-described <u>her greatest achievement</u> thusly: "New Labour"; which forced the party "to drag itself into the modern era". Labour PM Blair (1997-2007) governs from the center.

THE WEEK.CO.UK/POLITICS (CONT)

- <u>THE FALKLANDS WAR</u>: By ignoring her own military advisors, she prevailed at great risk and victory led directly to her landslide second victory as PM in 1983.
- <u>SCEPTICISM OF EUROPE</u>: Resisting European vigorously and publically helped lead to her eventual downfall over economic sovereignty issues.
- <u>THE POLL TAX</u>: The single flat-rate tax on every adult replaced taxation on home value with taxation based on the number of occupants, causing the Trafalgar Riot in 1990. (It was later repealed under John Major, her Tory PM successor prior to Labour PM Blair).

QUESTIONS AND COMMENTS?

